Harrisburg Campus (and college-wide) enrollments did not meet expectations. Therefore, we are looking at a budget shortfall of $800,000 or more, depending on how the bad debt from financial aid impacts our budget. I have been working all year with budget managers across campus and listening to their recommendations for belt-tightening opportunities. Budget managers should be commended for their work in this area. Here are some of the ways we have succeeded in being more prudent with our resources:

1. **We started the year with budget training** for all managers, particularly for our new dean team, where we provided tools (faculty needs analysis, Argos workload access, etc.) to evaluate how we are staffing and scheduling classes. We looked more closely at the schedule, working to eliminate low enrolled classes, increase fill rates, and meet student scheduling needs. We have also been evaluating operating expenses to see where we can make cuts or implement efficiencies. We will continue to work on making courses available that are of high interest to students and becoming more intentional and strategic about how often we schedule specialty and elective classes.

2. **We eliminated all department-based meetings and travel** expenses to pool resources so that we could still provide training and travel opportunities to as many employees as possible. While we have cut out all food at meetings, we have been able to fund most travel requests this year.

Despite all these efficiencies, we are still looking at a deficit this year; and projections for next year indicate revenues will still not quite meet expenses. However, as Virtual Campus enrollments continue to grow, we will continue to expand opportunities for the college, and we are cautiously optimistic that our recruitment and marketing initiatives will begin paying dividends in enrollments on campus next year.

**Capital and Facilities Projects for the Next Academic Year**

We have recently completed the requests for capital funding. We received requests totaling $1,272,384 which was more than our capital budget of $850,000 could accommodate. Thanks to all who were willing to sit down and work through the priorities within each unit! The priorities for capital funding include direct support of student learning in the classroom and...
support of student services. Facilities requests are a third tier priority because we also have facilities funding where we include carpeting, painting, and repair projects. Most of the items recommended for funding were approved because they will enhance safety on campus. A number of other requests will improve the efficiency of our operation.

The following projects are recommended for capital funding:

<table>
<thead>
<tr>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Welding machines and equipment to finish out the Tig and Mig areas</td>
<td>$24,000</td>
</tr>
<tr>
<td>Ventilation safety/storage improvements to Glass and Ceramics areas</td>
<td>$8,740</td>
</tr>
<tr>
<td>Adding projection rooms to A-203, A-207, A-209, W-101, and W-203</td>
<td>$52,500</td>
</tr>
<tr>
<td>Adding projection rooms to Midtown 2 in rooms 207 and 111</td>
<td>$12,000</td>
</tr>
<tr>
<td>Digital technology needed for COMM classes in Midtown</td>
<td>$1,400</td>
</tr>
<tr>
<td>Dental Assisting patient simulating system, per accreditation</td>
<td>$11,475</td>
</tr>
<tr>
<td>Apple Mac Server and Lantek Cable Certifier for CNT classes</td>
<td>$10,300</td>
</tr>
<tr>
<td>2 smaller glass kilns (to save on energy costs)</td>
<td>$2,200</td>
</tr>
<tr>
<td>Ser0-fuge 3 units for MLT program</td>
<td>$9,000</td>
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<tr>
<td>EKG Monitor for MA program</td>
<td>$4,500</td>
</tr>
<tr>
<td>Powered side tables and 5 iPads for the Library</td>
<td>$5,026</td>
</tr>
<tr>
<td>Ventilation and safety/storage renovation the Theatre make-up lab</td>
<td>$34,800</td>
</tr>
<tr>
<td>Upgrade to the Q-nomy queuing system used in the welcome center</td>
<td>$16,950</td>
</tr>
<tr>
<td>Replace Braille software for Disability services</td>
<td>$1,860</td>
</tr>
<tr>
<td>Upgrade video surveillance servers</td>
<td>$21,000</td>
</tr>
<tr>
<td>Re-lamp and improve lighting in campus parking lots and walkways</td>
<td>$12,000</td>
</tr>
<tr>
<td>Replace 33 deteriorating windows on the 2nd floor north of the Library</td>
<td>$34,000</td>
</tr>
<tr>
<td>Replace Boiler in Blocker Hall</td>
<td>$17,000</td>
</tr>
<tr>
<td>Facilities radio repeater upgrade (FCC compliance) &amp; time clock server</td>
<td>$9,000</td>
</tr>
<tr>
<td>Mac Mini-server for Photo lab to replace failing server</td>
<td>$1,500</td>
</tr>
<tr>
<td>Lighting repairs in the RLAC Theatre</td>
<td>$7,000</td>
</tr>
<tr>
<td>Photo ID equipment for Midtown</td>
<td>$4,974</td>
</tr>
<tr>
<td>Replace transformer pad, rewire and install transformer vault</td>
<td>$18,000</td>
</tr>
<tr>
<td>Purchase snowplow attachment for John Deere gator</td>
<td>$3,570</td>
</tr>
<tr>
<td>Automotive AC charging system and refrigerant</td>
<td>$5,700</td>
</tr>
<tr>
<td>Furniture for future student center—reserved</td>
<td>$500,000</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$822,803</strong></td>
</tr>
</tbody>
</table>

FUNDRAISING PRIORITIES FOR THE HARRISBURG CAMPUS

To supplement our operating budget and support student learning on campus, we have worked with various constituency groups to develop the following fundraising priorities for the coming year:

Want to learn more?

Teaching Technology Services (TTS) is available to help HACC faculty successfully integrate instructional solutions into their learning environments.

Contact Joseph Mendrzycki, Senior Instructional Technology Specialist:

Email: jdmendrz@hacc.edu
Voice: 717-780-2591
Office: Stabler Hall 105
1.) Scholarships

Scholarships probably have the most direct impact on students’ lives. They provide the means for students to attend college who might otherwise not be able to attend. These scholarships fall in different categories. The newest scholarship opportunity is the Lisa Linton Farver scholarship for students in the Communications program. Our goal is to raise $10,000 by May 4, which would have been Lisa’s 50th birthday. We also have a Yellow Ribbon scholarship, covering the cost of tuition and fees to veterans who have actively served in the military after the 9/11 terrorist attacks. There are also a number of other scholarship opportunities available online at the HACC Foundation website to donate now.

To follow up on Dr. Ski’s appeal to support scholarships—a $5 contribution buys you the opportunity to wear jeans to work! Our campus campaign will run for 5 Thursdays in April and May: April 11, 18, 25, May 2 and 9. Stop by Whitaker 126 and pay $5 to wear jeans for one Thursday or $20 to wear jeans every Thursday during our employee campaign. Just give your money to Holly Bailor or Janice Miller-Zerbe to receive a sticker acknowledging your contribution. Thanks in advance for helping our students be able to afford to stay in school!

2.) The Arts

The Live at Rose Lehrman Artist Series presents live professional performing events to educate, entertain and improve the quality of life for Central Pennsylvania audiences. We believe that community members and students who experience high-quality, professional events are enriched and informed so that they may become more successful and engaged citizens.

3.) Renovated Cooper Student Center

For the first time in 45 years, we are completely renovating the Cooper Student Center. Although Cooper has withstood the Agnes flood of 1972 and has gone through several modifications, it is time for a complete renovation to attract and retain students into the 21st century. Plans are to move the Welcome Center from the second floor to the first floor, near the entrance, as a natural starting point for new and prospective students. Entrances from both the parking lot and the quad would clearly lead into the new Welcome Center, with Registration, Financial Aid, Counseling and Advising services, along with a bank of self-service kiosks. The new student space would include a completely revamped cafeteria, with space for four vendors, comfortable seating throughout, a campus store for books, electronics and more. The second floor would house social space for student clubs and activities, including a student lounge and game area. The redesigned space will have lots of natural light and warm colors to create a warm welcoming environment for students to engage in activities or just hang out.

4.) The President’s Fund for Excellence

In times of financial difficulty, unrestricted and discretionary money is worth its weight in gold to a college. The President’s Fund for Excellence is a vital resource that enables HACC to address the immediate priorities of today, while building a stable foundation for the future.

For example, HACC may use the funds to:

- purchase cutting-edge technology and laboratory equipment
- recruit and retain top-notch faculty and adjunct instructors
- enable students and faculty to travel abroad or to conferences that enhance education and
- improve essential student support services, such as learning centers, counseling, career advising and disability assistance.
The Career Center offers an array of career resources to students. Students who have not declared a major can meet with Career Services staff to learn about tools and develop skills to guide them in this process. FOCUS II, an online interest inventory, is available to assist students in defining their interests, skills and work values. There are also books, a Career LibGuide and other resources available for occupational research.

College Central Network is a career resources web site that allows HACC students and alumni to:

- Search for jobs posted exclusively to Harrisburg Area Community College; search the Jobs Central* national job board and the Intern Central* national internship board.
- Build a résumé with Résumé Builder, or upload a résumé file to Resume Central* so it can be searched by employers (if you so authorize).
- Receive emails about programs, services and job-related topics.
- Gain access to announcements, upcoming events, career advice documents, career advice videos, podcasts, and career articles from over 125 authors.
- Build an online portfolio in Career Portfolio Central* to support your résumé and demonstrate your best work to employers.

At any HACC campus, the Career Center is a perfect place for students to develop a sense of direction and the skills they need to be successful when planning for life after HACC. Tell students and alumni to come visit Howard Alexander and Jean Tucker in Cooper, room 215 or Cindy Ernharth at Midtown 2, room 113. You can also call (717) 780-2522 or (717) 221-1336.

We would like to announce Ed Dominguez as the interim director of the HACC Public Safety department. He can be reached by e-mail at edominguez@hacc.edu or at extension 51-3264.

Security Numbers

- Security Radio: 21-2568
- Off campus phones: 780-2568
- Security Office: 21-2620
- Off campus phones: 780-2568

Security

Sunday, April 7, PP&L came to campus to repair a transformer. In the process of powering back on, the surge arrestor from the 12,470 volt switchgear in Cooper 105 failed. This component receives sudden surges in electricity and lightning strikes, and rather than having it pass through our systems, it slowly bleeds the excess current to ground. When it failed, it created a short circuit. We will need to take the power back down on a Sunday in May after classes have ended to make the repair.
HACC ART STUDENTS FEATURE WORK IN HONORS EXHIBIT

The annual Honors Exhibit, featuring the best work of HACC art students, will be on display Monday, April 8 through Wednesday, May 8, 2013, in the Rose Lehrman Art Gallery on the Harrisburg Campus of HACC, Central Pennsylvania’s Community College.

The first two weeks of the show, April 8-19, will feature photography, computer art, three-dimensional design, two-dimensional design, illustration and printmaking. A reception for the artists in this segment will be held from 5:30-7 p.m., Thursday, April 18.

The second two weeks, April 24-May 8, will feature graphic design, drawing, painting, glass, ceramics and jewelry. A reception for the artists in the second segment will be held from 5:30-7 p.m., Thursday, May 2.

As many as 1,000 works were submitted by students for consideration in the show. Art faculty juried the submissions and selected the best works for each section of the Honors Exhibit. Awards will be presented during both receptions.

All Rose Lehrman Art Gallery events are free and open to the public. Gallery hours are 11 a.m.-3 p.m., Monday-Friday; 5-7 p.m., Tuesday and Thursday; or by appointment. Many of the works are for sale.

For more information, call 780-2435 or email Kim Banister, gallery curator, at kebanist@hacc.edu. Or go to the Rose Lehrman Art Gallery at www.hacc.edu.

HACC FACULTY AND STAFF ATTEND PADE’S ANNUAL CONFERENCE AT WILLOW VALLEY

WILLOW VALLEY, PA — APRIL 4, 2013

Approximately 18 HACC faculty and staff attended the Annual Conference of the Pennsylvania Association of Developmental Educators (PADE) where Dr. Hunter Boylan gave the keynote address, “Reports of Our Death Are Greatly Exaggerated.” Present at the conference were approximately 130 higher education professionals who work with under-prepared students in higher education throughout the state.

HACC has given leadership to this organization by persons participating on PADE’s Board of Directors including executive officers. Currently, Linda Mininger, Assistant Professor of Reading, is PADE President. Also on the PADE Board are Pauline Chow, Dr. Geri Gutwein, Marie Ulmen (secretary), Elisa Cohen (past president), and Mary Jo Keiter. Marguerite MacDonald is the current Vice-President of the National Association of Developmental Education.

The two-day annual conference was a chance for state-wide professionals to collaborate and participate in professional developmental sessions and activities.

Founded November 1979, the Pennsylvania Association of Developmental Educators (PADE) is a statewide professional, non-profit, educational organization addressing the needs and interests of developmental educators from every type of postsecondary institution in the state. Affiliated with the National Association for Developmental Education, PADE is recognized for its leadership in, advocacy for, and nurturing of programs/services for academically under-prepared students and other special needs populations served by institutions of higher education.

ENROLLMENT SERVICES UPDATE

Although we are early in the enrollment process for next Fall, enrollments when compared to this time last year are slightly up. Congratulations to the whole student affairs team for the phone call follow-up initiatives and working to make the enrollment process as smooth as possible for our students!

For those of you who want to learn more about the whole enrollment management process—from recruitment to retention of our students—please sign up at the Faculty and Staff Development page for the EM101 session being held on April 26 from 1-2 pm in Stabler 102.

(5)
April, 2013

ALL-PENNSYLVANIA ACADEMIC TEAM WINNERS - HARRISBURG CAMPUS

Adam Fitzgerald (left), Dr. Ski (center), and Allison Stark (right) at the PA Commission for Community College's celebration of the All-Pennsylvania Academic Team award winners. These two students were awarded the honor from the Harrisburg campus.

Adam Fitzgerald plans to attend the University of Pennsylvania to pursue a Bachelor's degree in Criminology before continuing on to law school for a juris doctorate degree. His community involvement stems primarily his work with the PA Department of Education providing diplomas and support services for the Juvenile Correction Education and Alternative Education for Disruptive Youth programs within the Department.

Allison Stark will graduate with an Associate's Degree in the Social Sciences from Harrisburg Area Community College with plans to one day pursue her Bachelor's Degree. Allison serves in the capacity as both Editor-in-Chief and Associate Editor of the student-run newspaper and hopes to one day work as a writing therapist. Congratulations, Allison!

“Congratulations to Adam Fitzgerald and Allison Stark.”

HARRISBURG CAMPUS is well represented in election results, including the new Faculty Senate President, Katie Margolis. In addition, Harrisburg is represented in the following newly elected senators:

**Academics House**
- **Engineering and Technology:** Bill Forney
- **English:** Linda Mininger, Marie Ulmen, Eric Born
- **Math and Computer Science:** Charlie Buehrle
- **Science:** Debbie Morris
- **Social Science:** Mark Nelson, Sue Rosenberger
- **Counseling:** Michele Kieff
- **Library:** Celia Fox

**Operations House:**
- **Harrisburg Campus Reps**
  - Kim Allen-Gleed, Mary Jo Keiter, Amy Kennedy, Comi Mainau, Matt Pragel, Rose Ann Carr

**Finance Committee:**
- Kathy Doherty, Keith Li